8:00am - 8:30am  
Registration and Continental Breakfast

8:30am - 8:35am  
Welcome and Opening Remarks

8:35am - 9:15am  
**Sense of the Markets: Global Outlook**

The past 12 months have been marked by a mix of seemingly intractable tensions punctuated by remarkable breakthroughs. Russia continued its slide away from the west, China showed few signs that its growth rate would rebound and Brazil remained mired in scandal.

Adena Friedman, President, Nasdaq
Matthew Gooch, Head of European Banking, William Blair
Richard M. Jeanneret, Americas Vice Chair, Transaction Advisory Services, EY
Jason Thomas, Managing Director, Director of Research, The Carlyle Group

9:20am – 10:00am  
**Regulatory Review & Corporate Law Outlook**

As the M&A market gained steam, the laws and rules governing transactions once again occupied a central place in the discourse that defines the Deal Economy. The questions -- and more important, the answers – will continue to reshape the market’s contours.

Martin Lipton, Partner, Wachtell, Lipton, Rosen & Katz
Chief Justice Leo E. Strine, Jr., Delaware Supreme Court

10:20am – 11:00am  
**Private Equity: What to Expect in 2016**

Even amid sky-high valuations of public companies and equally soaring expectations of startup founders and backers, private equity firms still must find ways to deploy significant amounts of their enormous cash hoards.

Andrea Kramer, Managing Director, Investment Committee Member, Head of Global Fund Investment Team, Hamilton Lane
Todd B. Siatlasky, Head of North American Private Equity, TPG Capital
Scott Voss, Managing Director, HarbourVest Partners

11:05am – 11:30am  
**Custom M&A Research Spotlight**

Andy West, Director, McKinsey & Company

11:35am – 12:15pm  
**Special Keynote Address**


12:15pm – 1:30pm  
**Most Admired Corporate Dealmakers Luncheon and Awards Ceremony**

1:35pm – 2:15pm  
**Corporate Dealmakers: Examining Growth Strategies for Different Markets**

Globalization does not mean one size fits all. While cross-border transactions have become common – and sometimes necessary – choosing the right deal in the right place at the right time is more complex than ever.

Jorge Espinel, Head of Global Business Development, Spotify
Joseph W. LaPlume, Corporate Senior Vice President, Corporate Development, Charles River
Bill McNichols, Senior Vice President Corporate Development & Business Alliances, Starbucks Coffee Company
James D. Rosener, Partner, Pepper Hamilton LLP
Aileen P. Stockburger, Vice President of Worldwide Business Development, Johnson & Johnson

2:20pm – 3:00pm  
**Activist Situations**

As activist investors grew in importance, the debate intensified over whether the insurgents add value to the companies they target or distract their executives and divert resources to unproductive uses.

Phillip Goldstein, Principal, Bulldog Investors
Nelson J. Marchioli, Former Chief Executive Officer and President, Denny’s Corporation
Todd R. Marcy, Managing Director, Blue Harbour Group

3:05pm – 3:45pm  
**Inbound Investment: China or India in 2016?**

For years, investors have regarded China as perhaps the most important market on Earth. The nation’s billion-plus population seemed to be growing wealthier by the second, creating apparently limitless demand. At the same time, the world’s second-largest market – India – was viewed as an unstable pit of official corruption and inscrutable bureaucratic regulations.

Jeffrey A. Sonnenfeld, Senior Associate Dean for Leadership Studies and Lester Crown Professor in the Practice of Management, Yale School of Management

3:50pm – 4:00pm  
Closing Remarks

4:00pm – 5:00pm  
**Cocktail & Networking Reception**